





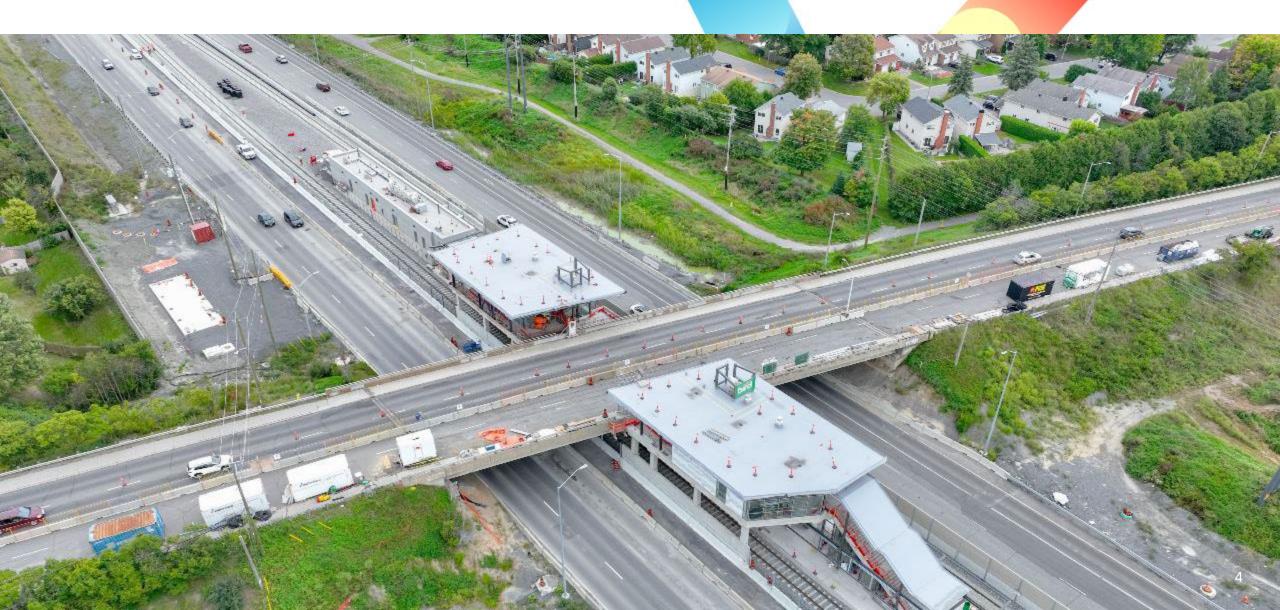
Montréal Station



Jeanne D'Arc Station



Convent Glen Station



Place d'Orléans Station

Trim Station



Upcoming East Activities

- Through 2023: Progress on all stations
- Fall: Completion of rail installation
- Winter: Continued OCS installation
- Winter: Initial vehicle testing



East Traffic and Mobility Impacts

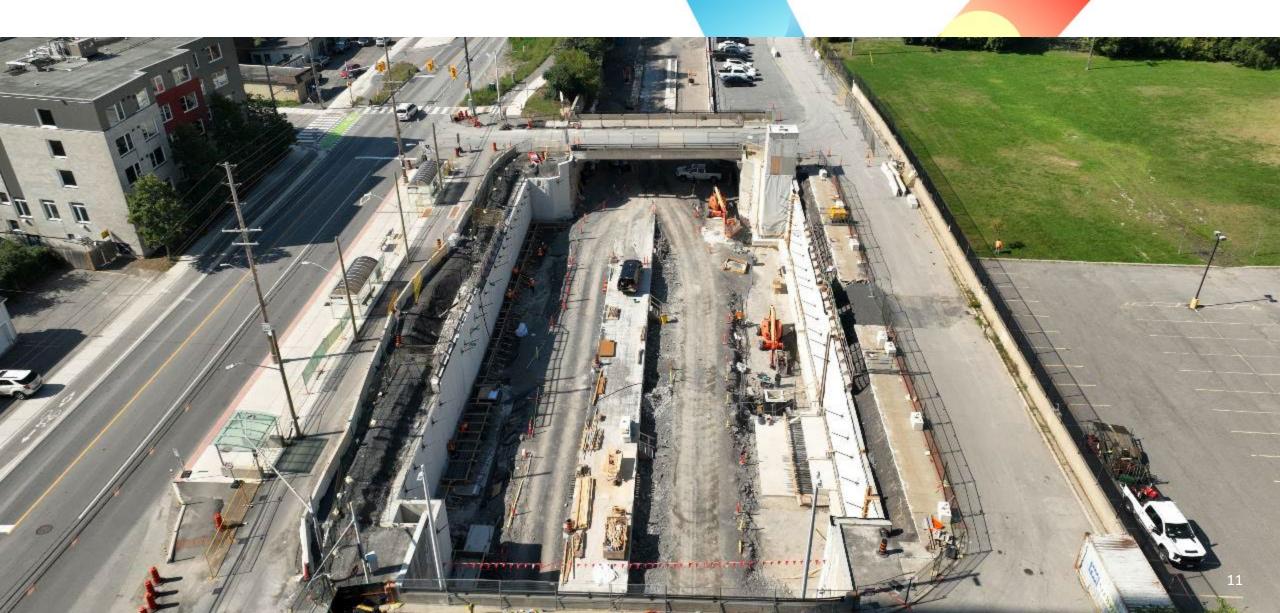
Location	Timeline	Traffic & Mobility Impacts
Highway 174	Through to revenue service	Lane and ramp closures as required
Montreal Road	Through to revenue service	Lane closures under OR 174 overpass and ramp closures to complete utility work.
Jeanne d'Arc Blvd	Through to revenue service	Various traffic configurations including long term lane reductions on the bridge.
Orleans Blvd	Through to summer 2024	Long term lane closures
Champlain Street	Final timeline under review	Southbound direction is reduced to a single lane to provide access for station work

East Project Schedule Update

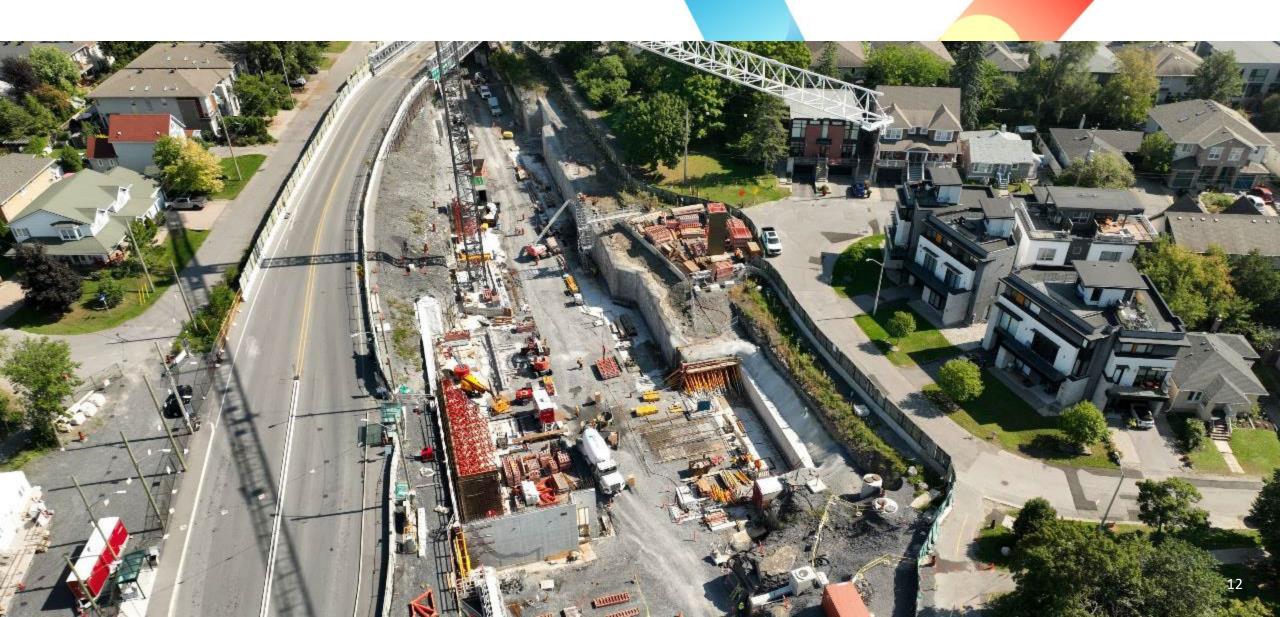
Work Activity		2024		20	25	
1. Completion of Track						
2. Systems Installation						
3. Systemwide Commissioning						
4. Operations & Maintenance Training						
5. EWC Handover to City			lack			
6. Trial Running						
7. Trial Operations → Passenger Service						



Westboro Station



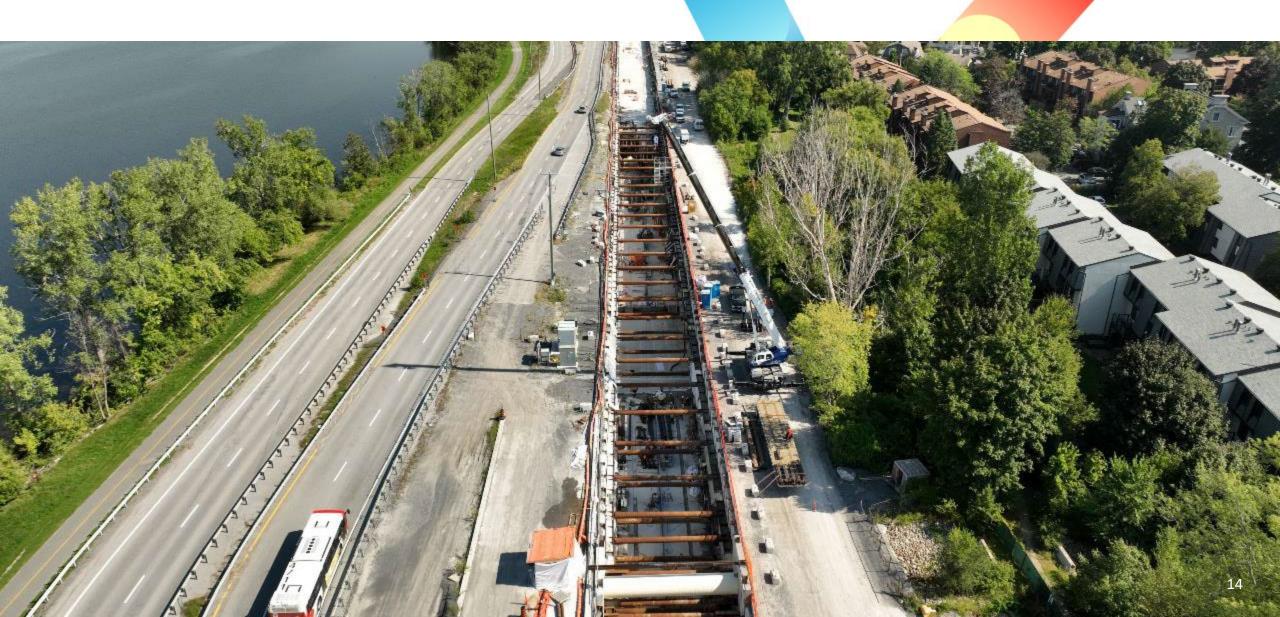
Kìchì Sìbì Station



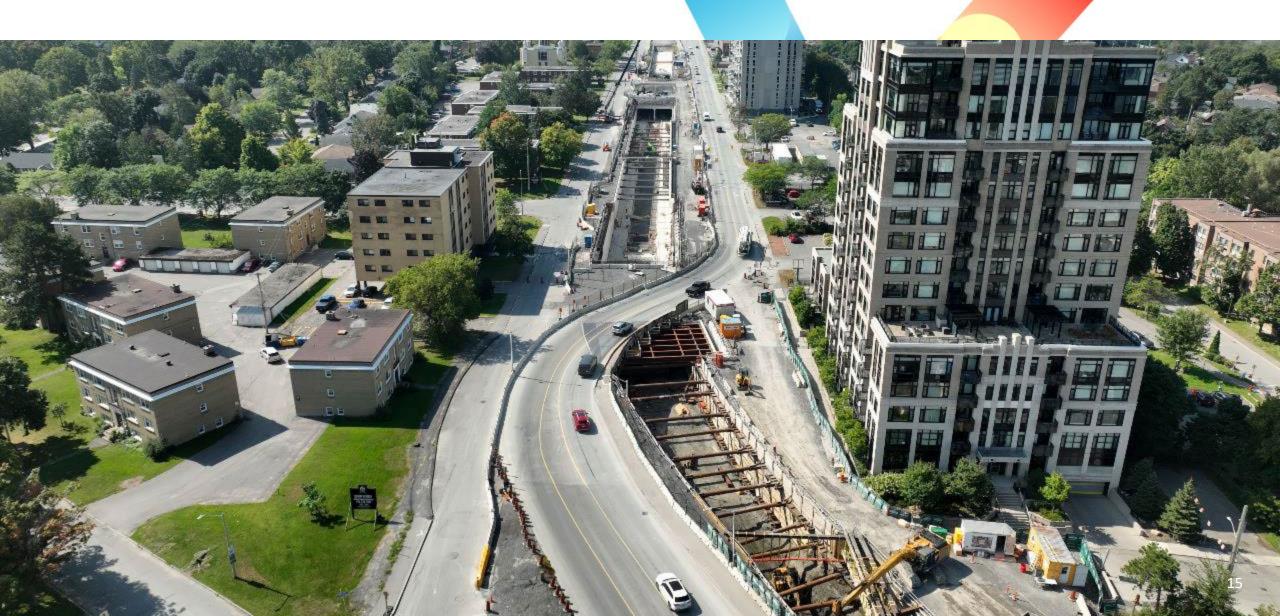
Parkway Cut & Cover Tunnel



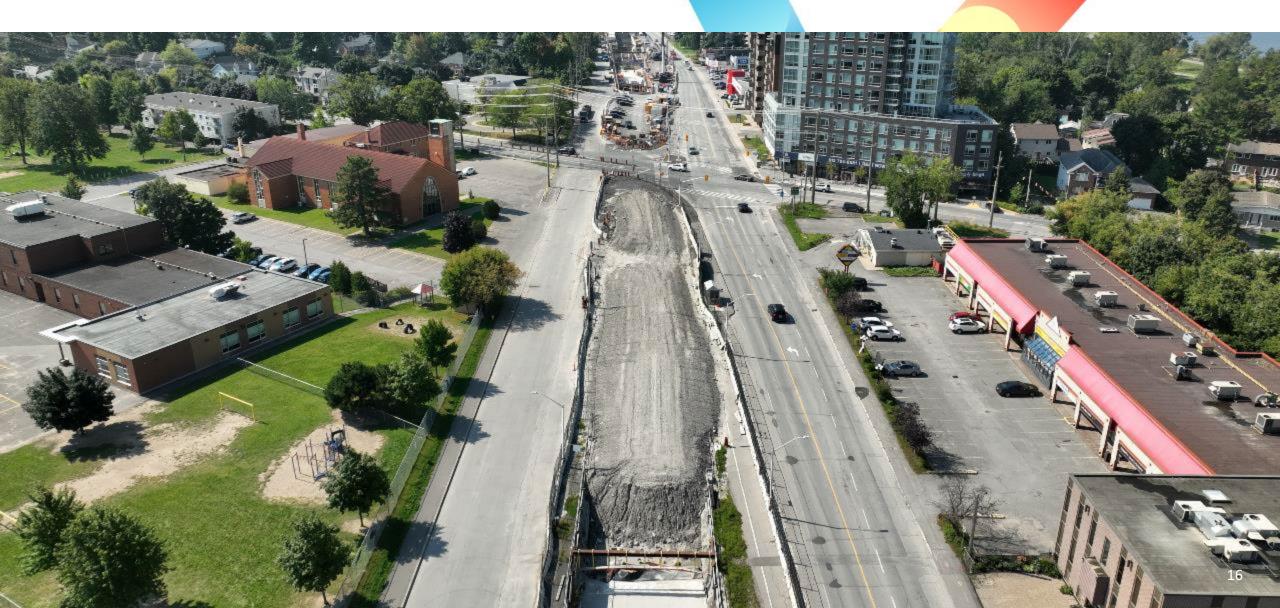
Parkway Cut & Cover Tunnel (Cont'd)



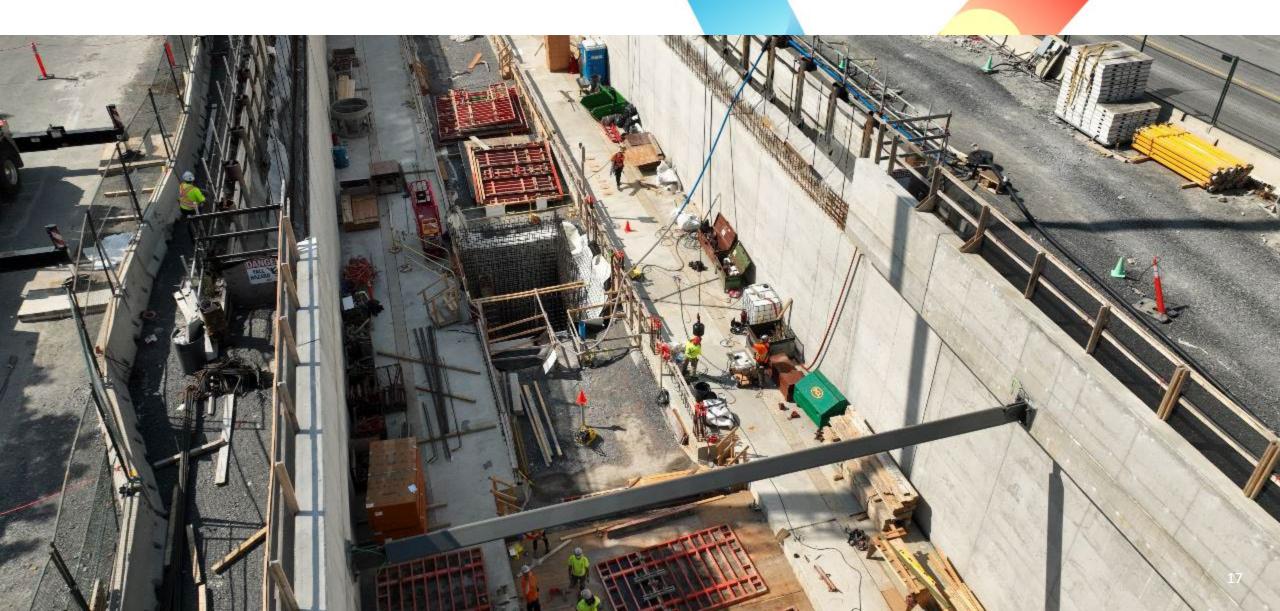
Byron Linear Park



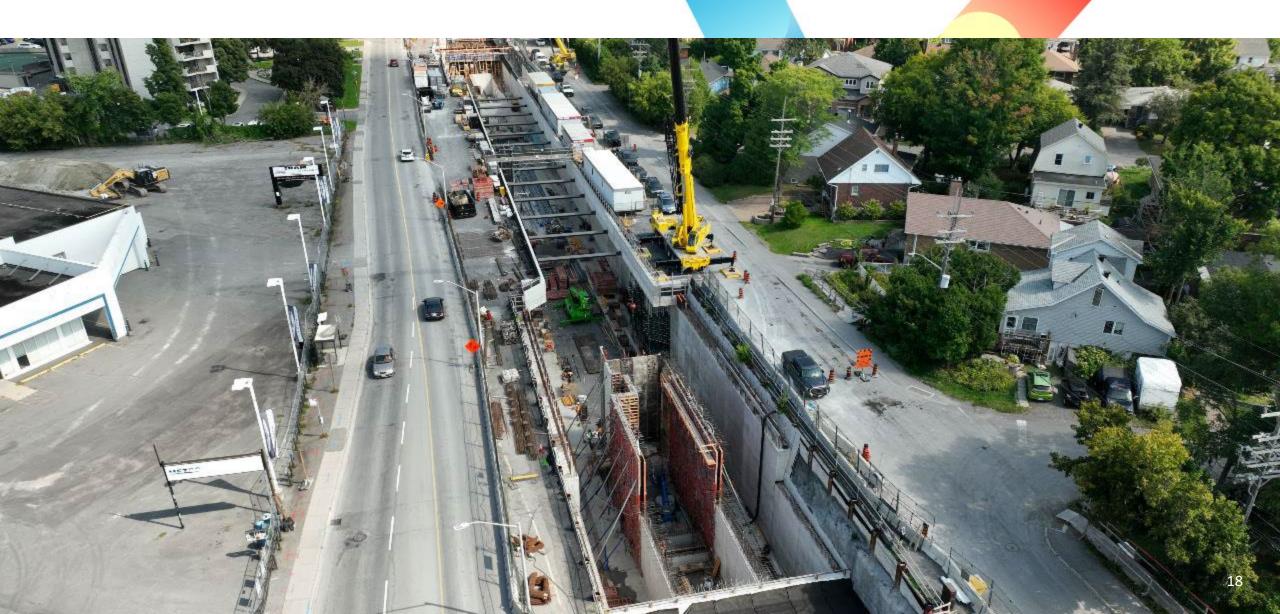
Byron Cut and Cover Tunnel (Cont'd)



Sherbourne Station



New Orchard Station



Richmond Road Portal



Lincoln Fields Station



Iris Station Area



Algonquin Station



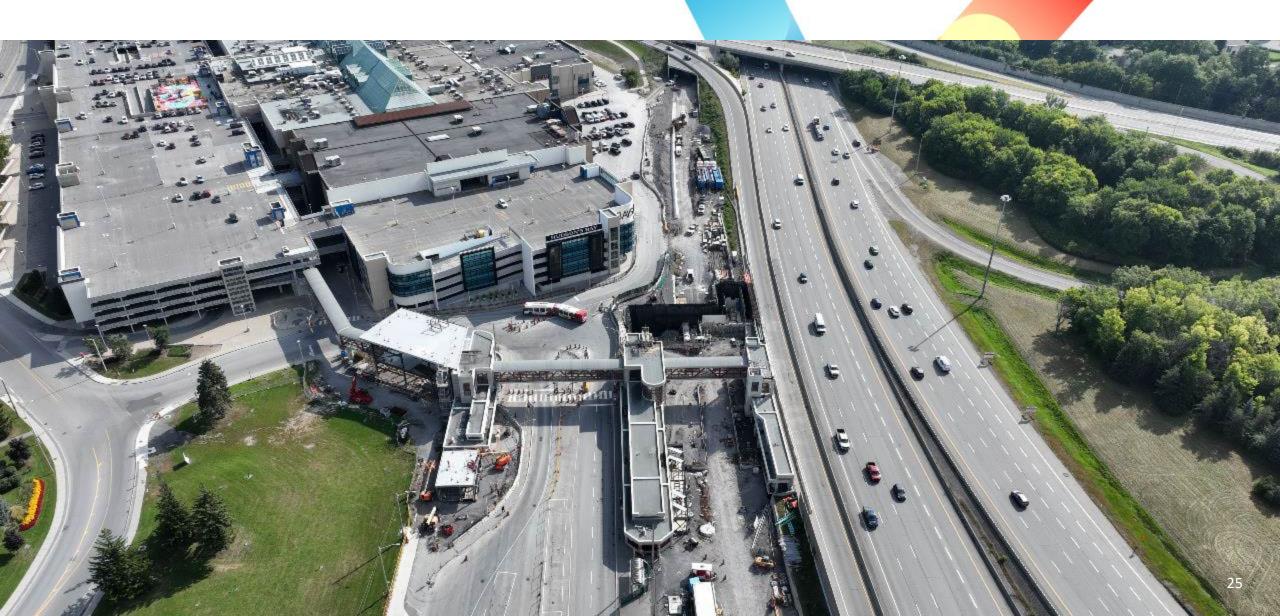
Connaught Tunnel



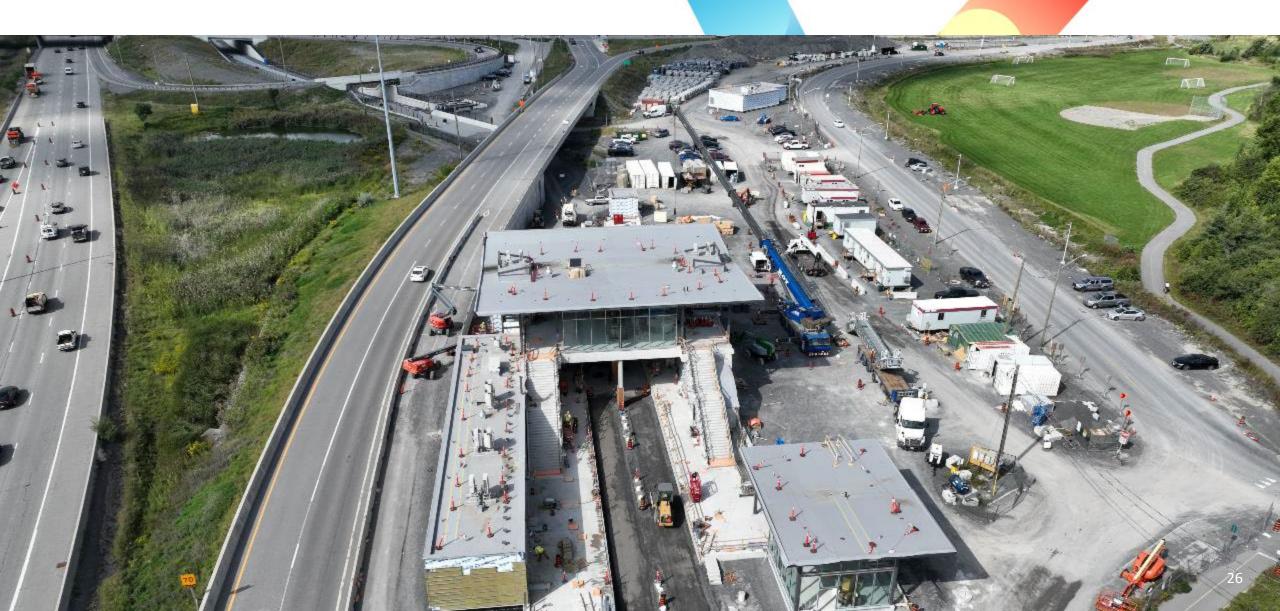
Queensview Station



Bayshore Station



Moodie Station



Light Maintenance and Storage Facility



Upcoming West Activities

- Through 2023: Excavation and covering of Cut and Cover Tunnels will continue
- Through 2023: Backfilling of the Cut and Cover Tunnels will continue
- Through 2023: Rail installation continues
- 2024: OCS pole installation will begin



West Traffic and Mobility Impacts

Location	Timeline	Traffic & Mobility Impacts
Carling Avenue (Lincoln Fields)	Through to revenue service	Entrance to Lincoln Fields Station shifted west and south of Carling with the addition of a new intersection
Transitway (Pinecrest to Bayshore)	Through to revenue service	Buses detoured onto Highway 417
Highway 417 and Pinecrest Interchange	Timelines under review	Westbound off-ramp closed to traffic
Transitway (Iris to Baseline)	Through to revenue service	Closure of Transitway with buses detoured onto Woodroffe Avenue. Iris alignment is in final configuration
Carling Avenue (Lincoln Fields)	Through to revenue service	Entrance to Lincoln Fields Station shifted west and south of Carling with the addition of a new intersection

West Traffic and Mobility Impacts (Cont'd)

Location	Timeline	Traffic & Mobility Impacts
Corkstown Road	Through 2024	Multiple flagging lane closure to assist with construction and landscaping. Closures at Moodie & Corkstown for intersection construction
Kichi Zībī Mīkan	Through to revenue service	Multiple long term lane closures to finish road modifications and realignment of the road
Iris Street (between the Transitway and Adirondack Avenue)	Until end of 2023	Minor lane closures for utility relocation to service Iris Station
Richmond Road (between New Orchard Avenue and McEwen Avenue)	Timelines under review	Richmond Westbound closed to allow for cut and cover works. Detour on Ambleside Drive. Multiple closures for Richmond Complete Streets project.

West Project Schedule Update

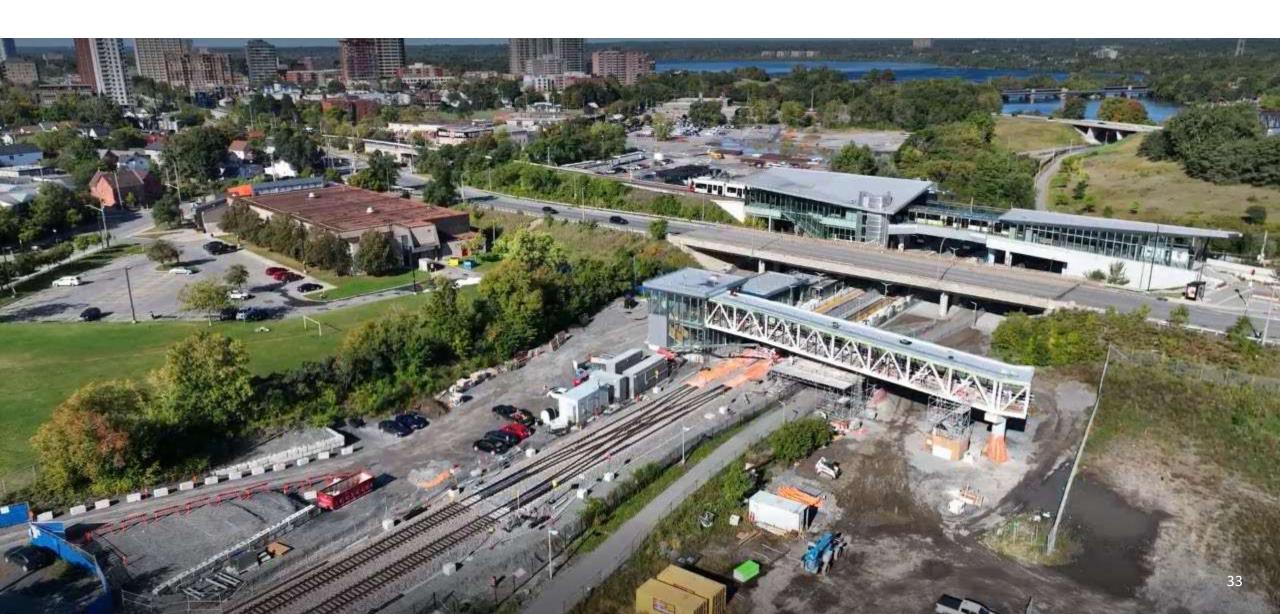
Work Activity		2024			2025				2026			
1. Light Maintenance Facility												
2. Parkway Tunnel Construction												
3. Completion of Track & Systems Installation												
Systemwide Commissioning												
5. Operations & Maintenance Training												
6. EWC Handover to City											♦	
7. Trial Running												
8. Trial Operations → Passenger Service												







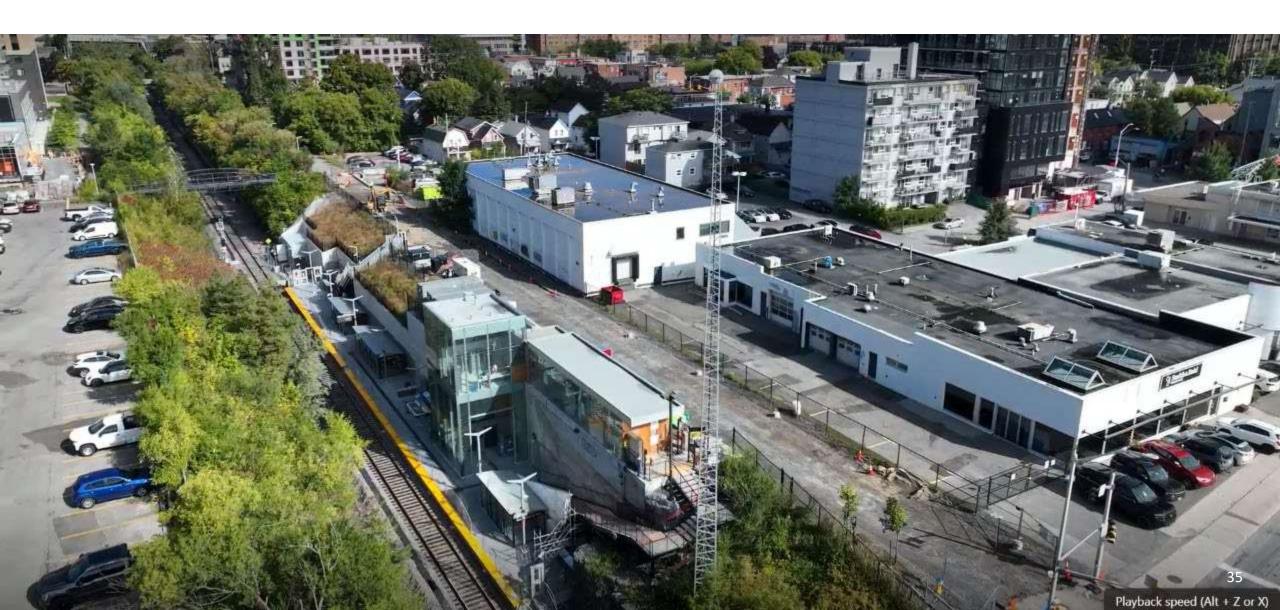
Bayview Station



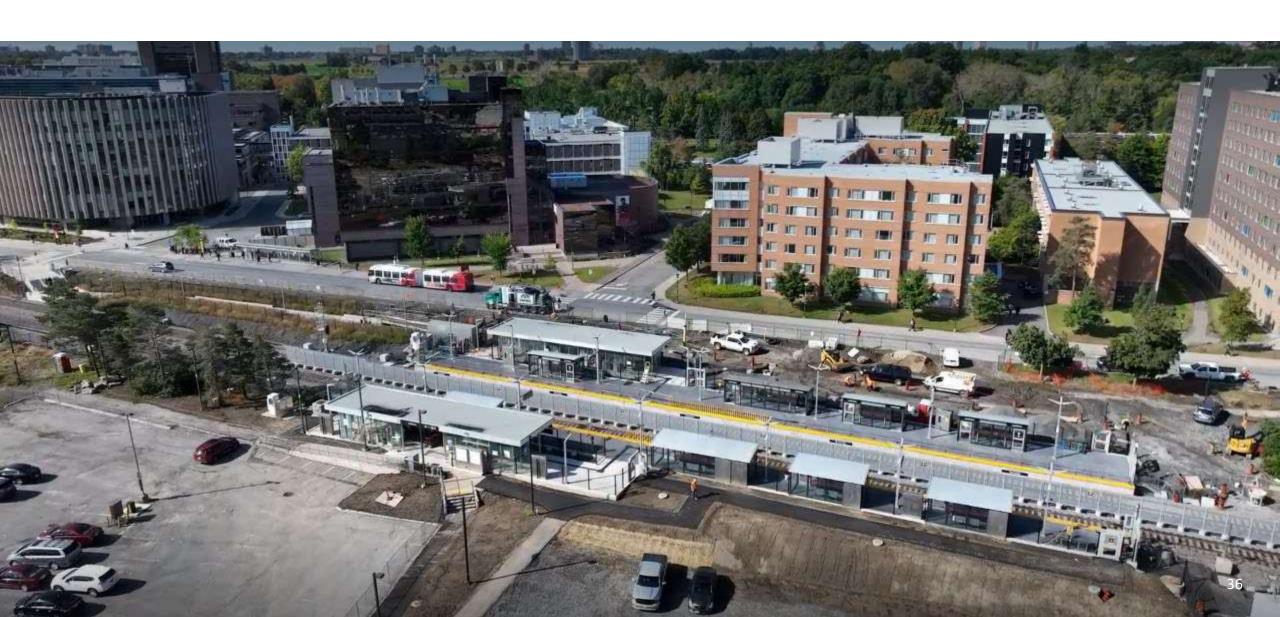
Corso Italia Station



Dow's Lake Station



Carleton Station



Walkley Station



Albion Yard



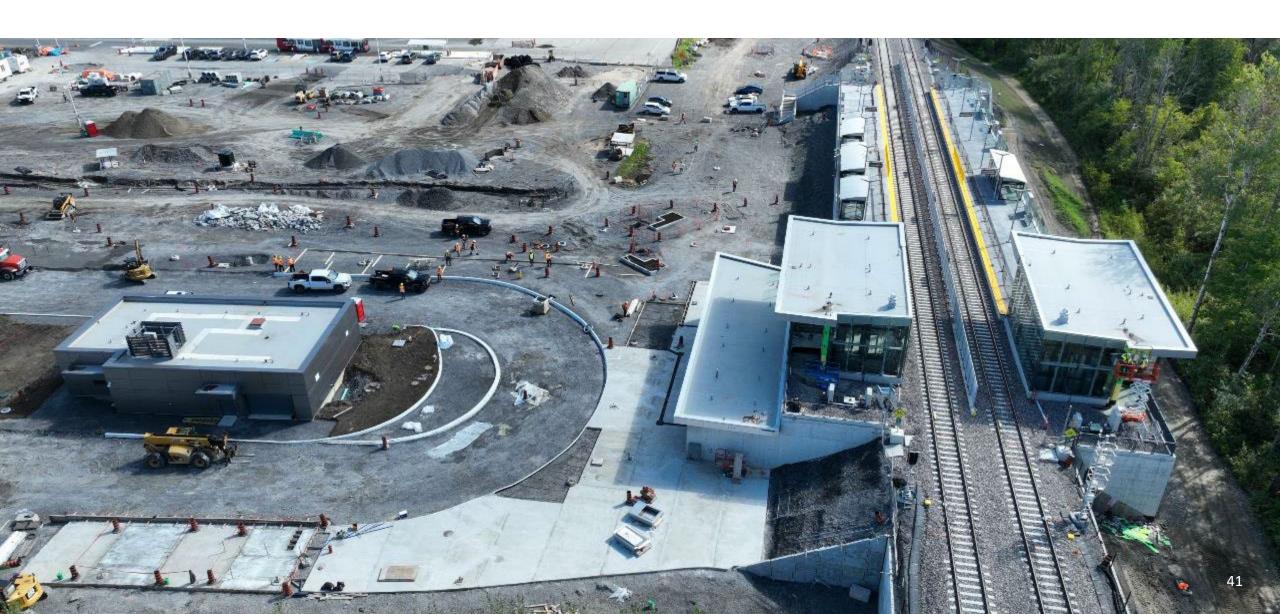
Greenboro Station



South Keys Station



Leitrim Station



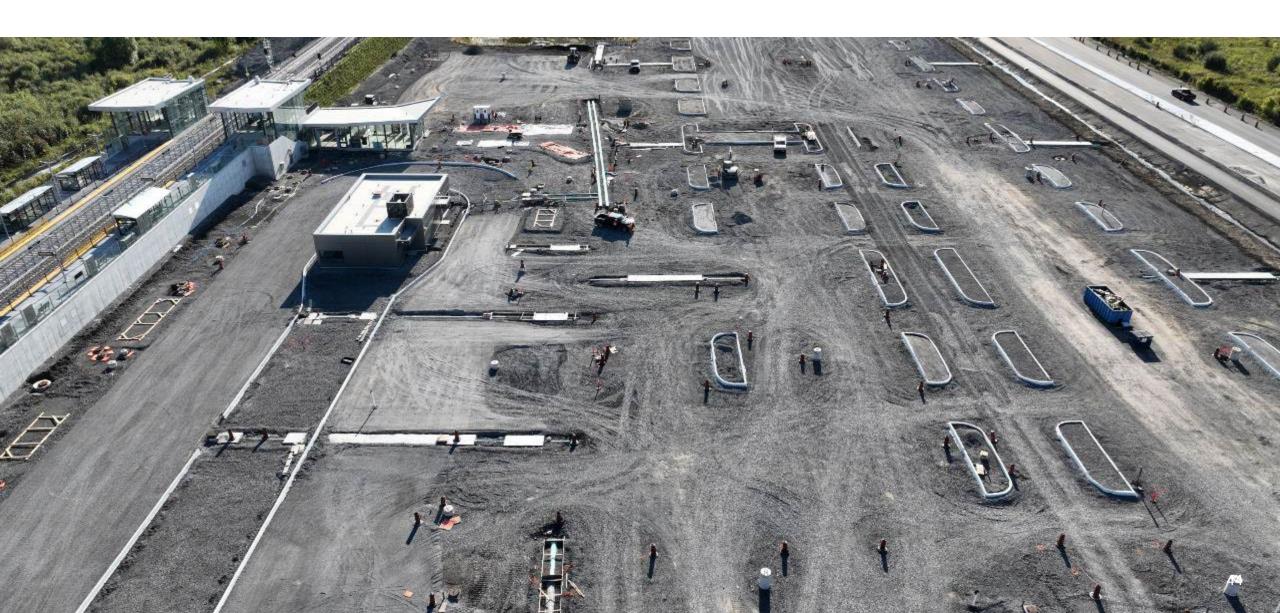
Leitrim Station Bus Loop



Bowesville Station



Bowesville Park & Ride



Limebank Station



Uplands Station



Airport Station



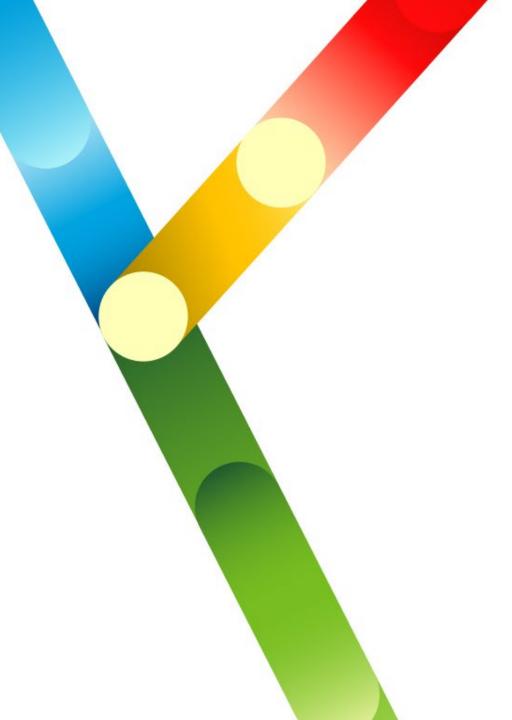
Traffic and Mobility Impacts

Location	Timeline	Traffic & Mobility Impacts
MUP at South Keys	Fall 2023	MUP on the west side of South Keys Station will be relocated in different stages throughout the year to accommodate track construction
MUP at Walkley	Fall 2023	The temporary closure of the MUP on the west side of the Marriott Hotel and Warehouse Lofts is required for Walkley Station construction
Trillium MUP at Carling	Fall 2023	MUP closed north of Carling to support utility/station construction; pedestrian and cyclist detours are in place

Traffic and Mobility Impacts (Cont'd)

Location	Timeline	Traffic & Mobility Impacts
Hunt Club Road Lane Closures	Fall 2023	Lane closures are required on Hunt Club Road to support Line 2 construction work
Earl Armstrong Road & Bowesville Road	Fall 2023	Multiple lane closures to re-align the intersection and install a traffic light
Limebank & rail crossing	Fall 2023	New intersection work
Earl Armstrong & Main Street	Fall 2023	New intersection work

O-Train South Rail Activation Management Program



Scorecard Update

- Rail Activation Management Program (RAMP)
 reporting identifies critical activities essential for a
 successful public launch.
- The Stage 2 O-Train South RAMP Scorecard includes the following information:
 - Vehicles and Fixed Components:
 - Systems, Testing & Communication Systems
 - Operations & Maintenance Readiness
 - Customer-Facing Projects
 - External Communications and Events
 - Dashboard



Dashboard

O-Train South Line Extension Rail Activation Management Program (RAMP) - Scorecard

	HEAT MAP
Status Reportir	ng Legend
1 - On Schedule	Item is on schedule; and, There are no quality/effectiveness issues of concern.
2- Minor Deviation	There is a minor deviation from the schedule with a recovery plan in place; and/or, There are minor quality/effectiveness concerns with a plan in place to address them.
3 - Major Deviation	There is a major deviation from the schedule, recovery will be a challenge; and/or; There are major quality/effectiveness concerns that will be difficult to address; and, Executive support or decision-making may be required.

	GO NO-GO LIST
Status Report	ing Legend
Go	Ready for Revenue Service
No-Go	Not Ready for Revenue Service

	1 - On Schedule	2- Minor Deviation	3 - Major Deviation
Vehicles & Fixed Components	d		
System Testing & Commissioning			
Operations & Maintenance Readiness	e		
Customer-facing Projects			
External Comm & Events	3		

Theme	Criteria for Start of Service	Status	Comments
Catata	No outstanding safety defects	No Go	
Safety	No reliability issues that degrade safe operation	No-Go	
People	Staff & stakeholders: Fully mobilized	No-Go	
12/01/20/01/01/01	Civil and track work: 100%	No Go	
Guideway -	Bus network and bus loops fully functional	No-Go	
	No major impacts to customer experience	No Go	
Stations _	Fire systems: 100%	No-Go	
	Lighting systems: 100%	No-Go	
	Elevators & escalators: 100%	No-Go	
9 4 22382000	13 trains	No-Go	
Trains	Trains ready per Vehicle Minimum Operating Standard	No-Go	
	No major impacts to customer experience	No:Go	
Systems	Radio; tunnel ventilation system, and train control	No-Go	
Systems	System performance during Trial Running is sufficiently robust/resilient to absorb service impacts	Ne-Go	
Maintenance	Contractual requirements fulfilled, TNext mobilized	No-Go	
ост	Contract Management prepared for Revenue Service	No Go	

Vehicles and Fixed Components

Reporting Area	Status
VEHICLES	
Vehicles (Alstom LINT)	
Vehicles (Stadler FLIRT)	
GUIDEWAY STRUCTURES	
Limebank Road Bridge	
Rail Bridges (x9)	
Pedestrian Bridges (x2)	
MUP Bridges (x2) and Underpasses (x3)	
Airport Elevated Guideway	
Ellwood Grade Separation	
Dow's Lake Tunnel & Pump House	
CIVIL & GUIDEWAY WORKS	
Segments 1 to 5	
TRACKWORKS	
Segments 1 to 5	
OC SPACES (FIT OUT)	
Bus Operator Buildings	
Bus Supervisor Offices	
Rail Operator Rooms	

Completion Dates

Rideau River Pedestrian Bridge opening planned for late October / early November.

Abbreviation

MUP	Multi-Use Pathway
TOCC	Transit Operations Control Centre
YCC	Yard Control Centre

Vehicles and Fixed Components

Bayview Station Corso Italia Station Dow's Lake Station Carleton Station Mooney's Bay Station Walkley Station Greenboro Station South Keys Station Uplands Station Uplands Station Airport Station Airport Integrated Entrance Leitrim Station Bowesville Station Limebank Station Bus loop - Leitrim Park and Ride — Leitrim	Reporting Area	Status
Corso Italia Station Dow's Lake Station Carleton Station Mooney's Bay Station Walkley Station Greenboro Station South Keys Station Uplands Station Airport Station Airport Integrated Entrance Leitrim Station Bowesville Station Limebank Station Bus loop - Leitrim	STATIONS	
Dow's Lake Station Carleton Station Mooney's Bay Station Walkley Station Greenboro Station South Keys Station Uplands Station Airport Station Airport Integrated Entrance Leitrim Station Bowesville Station Limebank Station Bus loop - Leitrim	Bayview Station	
Carleton Station Mooney's Bay Station Walkley Station Greenboro Station South Keys Station Uplands Station Airport Station Airport Integrated Entrance Leitrim Station Bowesville Station Limebank Station Bus loop - Leitrim	Corso Italia Station	
Mooney's Bay Station Walkley Station Greenboro Station South Keys Station Uplands Station Airport Station Airport Integrated Entrance Leitrim Station Bowesville Station Limebank Station Bus loop - Leitrim	Dow's Lake Station	
Walkley Station Greenboro Station South Keys Station Uplands Station Airport Station Airport Integrated Entrance Leitrim Station Bowesville Station Limebank Station Bus loop - Leitrim	Carleton Station	
Greenboro Station South Keys Station Uplands Station Airport Station Airport Integrated Entrance Leitrim Station Bowesville Station Limebank Station Bus loop - Leitrim	Mooney's Bay Station	
South Keys Station Uplands Station Airport Station Airport Integrated Entrance Leitrim Station Bowesville Station Limebank Station Bus loop - Leitrim	Walkley Station	
Uplands Station Airport Station Airport Integrated Entrance Leitrim Station Bowesville Station Limebank Station Bus loop - Leitrim	Greenboro Station	
Airport Station Airport Integrated Entrance Leitrim Station Bowesville Station Limebank Station Bus loop - Leitrim	South Keys Station	
Airport Integrated Entrance Leitrim Station Bowesville Station Limebank Station Bus loop - Leitrim	Uplands Station	
Leitrim Station Bowesville Station Limebank Station Bus loop - Leitrim	Airport Station	
Bowesville Station Limebank Station Bus loop - Leitrim		
Limebank Station Bus loop - Leitrim	Leitrim Station	
Bus loop - Leitrim	Bowesville Station	
	Limebank Station	
Park and Ride – Leitrim		
Bus Operator Building – Leitrim		
Bus loop – Bowesville	•	
Park and Ride - Bowesville	Park and Ride - Bowesville	
Bus Operator Building - Bowesville		
Access Roads - Limebank		
MAINTENANCE FACILITY	MAINTENANCE FACILITY	
Albion Yard Maintenance Facility	Albion Yard Maintenance Facility	

Stations

- Energization required at Dow's Lake Station and South Keys Station – work starting week of September 25.
- Building Code Services: Final Occupancy Permits required for all stations to allow for public access.
- Maintenance Facility
 - Building Code Services: Building Occupancy Permits required to occupy building on a full-time basis.
- Park & Ride Facilities / Bus Loops
 - Critical paving works at Leitrim, Bowesville, and Limebank planned for October.

System Testing & Commissioning

Reporting Area	Status
HEAD-END	
Bayview - Head-End (MSF & TOCC) Fiber Connectivity	
Head-End Test Lab Readiness	
Head-End BCC Readiness	
Head-End TOCC Readiness	
P25 RADIO	
Tunnel Repeater Systems	
TOCC & BCC Radio Consoles	
Walkley. Limebank, South Key P25 Radio Systems	
CELLULAR IN TUNNEL	
Cellular Repeater Systems	

Abbreviation

BCC	Back-up Control Centre
MSF	Maintenance Storage Facility
TOCC	Transit Operations Control Centre
YCC	Yard Control Centre

System Testing & Commissioning

Limebank - System Installation & Commissioning Bowesville - System Installation & Commissioning Leitrim - System Installation & Commissioning Airport - System Installation & Commissioning Uplands - System Installation & Commissioning Greenboro - System Installation & Commissioning South Keys - System Installation & Commissioning	tus
Bowesville - System Installation & Commissioning Leitrim - System Installation & Commissioning Airport - System Installation & Commissioning Uplands - System Installation & Commissioning Greenboro - System Installation & Commissioning	
Leitrim - System Installation & Commissioning Airport - System Installation & Commissioning Uplands - System Installation & Commissioning Greenboro - System Installation & Commissioning	
Airport - System Installation & Commissioning Uplands - System Installation & Commissioning Greenboro - System Installation & Commissioning	
Uplands - System Installation & Commissioning Greenboro - System Installation & Commissioning	
Greenboro - System Installation & Commissioning	
· · · · · · · · · · · · · · · · · · ·	
South Keys - System Installation & Commissioning	
Corso Italia - System Installation & Commissioning	
Walkley - System Installation & Commissioning	
Dow's Lake - System Installation & Commissioning	
Dow's Lake Tunnel & Pumphouse - System Installation	
Bayview - System Installation & Commissioning	
Albion Yard - System Installation & Commissioning	
Carleton - System Installation & Commissioning	
Mooney's Bay - System Installation & Commissioning	

- Systems (cameras, telephones, passenger information displays, intrusion access control, fire alarms, and others).
 - Construction progress rate has delayed system installation. Installation at 80%.
 - Testing and commissioning in progress.
 - Delays in installation and commissioning of many devices in Albion Yard – high number of devices still to be installed at this location.

System Testing & Commissioning

Reporting Area	Status
TESTING & COMMISSIONING	
Project Wide System SATs	
Project Wide System SITs	
TRAIN CONTROL	
S&TCS - Static SATs	
S&TCS - Vehicle SAT	
S&TCS - External Interface SAT	
S&TCS - Dynamic SAT	
S&TCS - Final SAT	
S&TCS - Servers - Installation	
S&TCS - TOCC Workstations	
S&TCS - BCC Workstations	
S&TCS - YCC Workstations	
TUNNEL VENTILATION	
Dow's Lake Tunnel Ventilation - SAT	
Dow's Lake Tunnel Ventilation - SIT	

- Testing & Commissioning
 - The commencement of system integration tests depends on the successful completion of system acceptance tests.
- Signal & Train Control System (S&TCS)
 - Testing Progress has advanced, but at a slower rate than initially anticipated. Up to 5 trains in service achieved and working towards 9 in service.

Abbreviation		
BCC	Back-up Control Centre	
SAT	System Acceptance Test	
SIT	System Integration Test	
TOCC	Transit Operations Control Centre	
YCC	Yard Control Centre	

Operations & Maintenance Readiness

Reporting Area	Status
REGULATORY APPROVALS	
Building Code Services: Station Occupancy Permits	
Elevators: Technical Standards & Safety Authority (TSSA) Approvals	
OFS: Fire and Life Safety Certificates	
Transport Canada: Railway Operating Certificate	
Canadian Transportation Agency: Certificate of Fitness	
MAINTENANCE READINESS	
OCT Contract Management	
OCT Facilities Management	
Maintenance Management Performance Reporting System (MMPRS)	
Delivery of Specialized Tools and Equipment	
Maintenance Equipment Delivered	
Maintenance IT Systems	
Spare Parts on Hand	
Maintenance Personnel	

Abbreviation

OCT OC Transpo

- Building Code Services
 - Delays in commissioning the fire and life safety systems is resulting in a delay to obtaining the occupancy permits at the stations.
- Elevators TSSA Approvals
 - Delays in communication system installation and commissioning has resulted in delays to elevator readiness for TSSA approvals.
- Maintenance Management Performance Reporting System is used for asset management and for calculating daily performance.

Operations & Maintenance Readiness

Reporting Area	Status
OPERATING PLANS & PROCEDURES	
Operations and Maintenance (O&M) Manuals/Plans	
Standard and Emergency Operating Procedures	
TOCC Diversions	
SAFETY & SECURITY CERTIFICATION	
Final Integrated Hazard Log	
Engineering Safety and Assurance Case (ESAC) Part 1	
System ready for Trial Running	
Engineering Safety and Assurance Case (ESAC) Part 2	
System Ready for Service	
Operator Safety Case Plan and Final Operator Safety Case	
Maintainer Safety Case	
Independent Safety Assessor (ISAs) - Assessment (TNEXT)	
Independent Safety Auditor (ISA) - Audit (City)	
Safety Management System (SMS)	
Security Management System (SeMS)	
Final Security Certificates	
EMERGENCY PREPAREDNESS	
Full Scale Exercise Completed	

Reporting Area	Status
PRE-LAUNCH COORD & LIVE TESTING	
Technical Drills & Integrated Exercises	
Dress Rehearsal	
Tabletop Exercises (TTEs)	
TRIAL RUNNING	
Trial Running Test Plan & Evaluation Process	
BUS SERVICE READINESS	
Bus Loop Testing	
Bus Loop & Station Management Plans	
Final Bus Routes	
R2 & R4 - Rail Replacement Plans	
L2 & L4 - Full-Service Plan	

Abbreviation

L2 & L4	Trillium Line, includes lines 2 and 4
R2 & R4	Rail replacement bus services
TOCC	Transit Operations Control Centre

Operations & Maintenance Readiness

Reporting Area	Status
TRAINING PROGRAM	
Simulator Available	
Curriculum Developed & Training Materials Provided	
Diesel Rail Operator Instructor Training (in-class)	
Diesel Rail Operator Training (in-class)	
Diesel Rail Controller Training (in-class)	
On the Job Training (OJT)	
Bus Operator	
STAFFING & RECRUITMENT	
Diesel Rail Operator (DRO)	
Diesel Rail Controller (DRC)	
Supervisors	
Superintendents	

Abbreviation

DRO	Diesel Rail Operator
DROI	Diesel Rail Operator Instructor
DRC	Diesel Rail Controller
OJT	On the Job Training

- Diesel Rail Operator Training (in-class)
 - Ensuring operator availability for both commissioning and training shifts.
- Operations Training
 - Achieving full system functionality to enable final training of Instructors, Operators, and Controllers.

Customer-Facing Projects

Reporting Area	Status
CUSTOMER FACING IT SYSTEMS	
Elevator availability	
CCTV	
ETEL/ITEL availability	
OCT-supplied Passenger Information Display (PID)	
PA/PIDs Messaging - Onboard Trains	
PA/PIDs Messaging - TransitNEXT supplied	
Fare Control	
STATION SIGNAGE & STATION FIT-OUT	
Signage	
Ad panels	
Customer Service / Customer Assistance Direct Lines	
EV Chargers	
ARTS PROGRAM	
Limebank Station Art	
South Keys Station Art	
Corso Italia Station Art	
BUS SERVICE AND MULTIMODAL INTEGRATION	
MUP Connectivity	
Trailblazing Signage	

- Customer Facing IT Systems
 - Delays are occurring due to the progress rate in system installation and Testing and Commissioning.
 - CCTV & ETEL/ITELs are largely installed but being tested and connected to the headend.
- Customer Service / Customer Assistance Direct Lines
 - Construction rate at certain stations has led to a delay in the installation of the telecom cables.

Abbreviation		
ETEL	Emergency Telephone	
ITEL	Passenger Assistance Information Telephones	
MUP	Multi- <mark>Use Pathway</mark>	
PID	Passenger Information Display	
PA	Passenger Announcement	

External Communications & Events

Reporting Area	Status
CUSTOMER READINESS CAMPAIGN	
Opening Day events	
Customer Marketing and Readiness	
STAGE 2 CUSTOMER INFORMATION	
Station Customer Information Content	

Handover Process

Operations & Maintenance Readiness

- Diesel Rail Controller Training
- Diesel Rail Operator Training
- Emergency Responder Training
- Maintenance Training & Contractor Reporting Tools

Station and Maintenance Facility Readiness

- Station Construction Completion & Commissioning
- TSSA Elevator Approval
- Fire Safety Plans
- Building Code Services (Occupancy Permits)



Trains & Systems

- Guideway & Track
- Trains
- Signals, Radio, Fare Collection & Communication Systems
- Testing & Commissioning

Regulatory Approvals

- Railway Operating Certificate
- Certificate of Fitness
- Approval of various secondary submittals

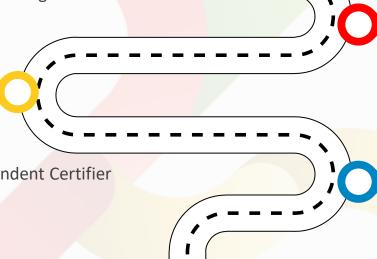
Handover Process



Dress Rehearsals & Additional Test Running

Substantial Completion

- Regulatory Approvals
- Safety & Security Certification
- Systems Integration Verifier & Independent Certifier
- Safety Auditor



OC Transpo Readiness

- Configuration of OC Spaces
- OC Transpo Bus Loop Testing
- OC Transpo Bus and Transit Network Changes
- OC Transpo Communications Campaign

Trial Running

- Operations & Maintenance Readiness
- Trains & Systems
- Station & Maintenance Facility Readiness
- Tunnel Readiness

Sharing Information

- ✓ August 9 Councillor Orientation Session
- August 15 Stage 2 Quarterly Memo
- August 29 LRSC Stage 2 Construction Update
- September 14 TC Update on LRT
 - September 29 LRSC
 - Deep dive on O-Train South
 - Update on the Public Inquiry and Action Plan
 - October 12 Transit Commission
 - Root Cause Analysis for the Bearing Issue
 - Report LRT incidents related to freezing rain, lightning strikes and other issues

Fall 2023 – New Stage 2 webpage on OCTranspo.com



Stay connected



For more progress videos, visit: youtube.com/c/Octranspo1Ottawa



Follow us on Instagram at: @OC_Transpo



Visit our website: Ottawa.ca/Stage2



Sign up for e-newsletters: Ottawa.ca/Stage2Connect



Contact us: Stage2@ottawa.ca

Questions?